



May 9, 2017

Mr. Albert H. Todd
Executive Director
The Alliance for the Chesapeake Bay
501 Sixth Street
Annapolis, Maryland 21403

Dear Sir:

I've always been financially focused, but over the last few years my passion for how financial decisions are connected to larger, global sustainability issues, such as energy and access to clean water has grown. As you know, my company has a robust corporate responsibility program. As our program has evolved and our disclosure commitments increase, I have become more involved to ensure we are telling our story with numbers while aligning with standards issued by the Securities and Exchange Commission, Sustainability Accounting Standards Board and Global Reporting Initiative. In fact, this year for the first time, I led an initiative to include our energy and water performance metrics in Host's 2016 10-K. Our Corporate Responsibility team just informed me that they would like to nominate me for the National Association of Real Estate Investment Trusts "Leadership Personified" award for my collaborative work on this.

I recently took my passion a step further by completing a master's degree focused in Natural Resources & Global Sustainability from Virginia Polytechnic Institute and State University. My goal with this latest accomplishment is to use my financial, governance and risk background to not only help my company achieve their sustainability goals but also contribute to a non-profit organization through a Board appointment.

What stood out to me about the Alliance for Chesapeake Bay is how their mission creates a broad footprint to create collaborative solutions among citizens, local governments and businesses that are intended to develop practical long-lasting solutions. During my master's program at Virginia Tech, we spent considerable time studying the Chesapeake watershed's broad impact across five states, as well as local community efforts such as restoration efforts at Edgewater Beach along the South River. The Watershed is not something that can be fixed in a single effort. It has and will take the combined efforts of people with the desire to create practical and affordable solutions to a problem that doesn't recognize political boundaries. I think my experience can help further the Alliance's efforts in achieving this goal.

I can offer over 26 years of accounting, finance and real estate experience. My most recent position is Senior Vice President and Corporate Controller with Host Hotels & Resorts, Inc. Over my career, which has included more than 20 years at Host, I have participated in numerous acquisitions/dispositions, financing transactions, as the company has grown from 23 domestic hotels to an S&P 500 and Fortune 500 company with a market value of over \$16 billion. In my

Mr. Albert H. Todd

May 9, 2017

Page 2

role, I have reported to the Audit Committee of the Board of Directors where I am the primary contact with responsibility for both the external and internal audit functions and reporting on key enterprise risks. I have served as the principal accounting officer of Host for almost 10 years and have in-depth knowledge of the hospitality industry and generally accepted accounting principles (GAAP) and have extensive experience in working with Securities & Exchange Commission filings. I recently completed an 18-month project to improve workflow by more fully integrating IT systems into the inter- and intra-departmental processes to drive efficiency, productivity and reduce risk. One benefit of this process was the reduction of over 17,000 hours across the organization while improving and automating controls.

If appointed, I will bring a strong work ethic and a unique perspective that some Boards may find useful as they grow and expand in an increasingly global marketplace.

I have attached my resume for your review and would welcome the chance to speak to you further about this opportunity.

Best regards,



Brian Macnamara

BRIAN MACNAMARA

5400 North 36th Street, Arlington, Virginia 22207
(c) 703-822-3725, (w) 240-744-5423
brian.macnamara@hosthotels.com



EMPLOYMENT HISTORY

SVP/Corporate Controller, Host Hotels & Resorts, Inc.

**2/1/1996 —
Current**

Bethesda, MD

- Joined Host Hotels in February 1996 and was promoted to Vice President, Assistant Corporate Controller in February 2007, and was elected Senior Vice President, Corporate Controller in September 2007. Prior to serving as Assistant Corporate Controller, served as Vice President, Financial Reporting and Corporate Real Estate.
- Oversee all public and private corporate filings for external and internal reporting and various partnerships and joint ventures including 10-K, Annual Report and quarterly earnings release.
- Lead communications with the Audit Committee of the Board of Directors including enterprise risk management.
- Responsible for all accounting considerations related to capital market transactions including the issuance, refinancing or purchase of debt and equity instruments with CFO and Treasurer.
- Coordinate with Investment and Legal departments in the review of transaction documents for acquisitions, dispositions and lease and management agreements.
- Serve as primary contact with external audit firm, KPMG, and responsible for the application of all U. S. generally accepted accounting standard (GAAP) and International Financial Reporting Standards (IFRS).
- Supervise the internal audit department, which has been outsourced to PWC, and responsible for the maintenance of all manual and IT internal controls and reporting under the Sarbanes-Oxley Act (SOX 404).
- Manage the annual evaluation and preparation of the corporate budget.
- Supervise a staff of approximately 45 individuals.

Staff Accountant, Securities & Exchange Commission

**11/1/1994 —
1/1/1996**

Washington, D.C.

- Reviewed and prepared regulatory comment letters on capital market offering documents and exchange act filings.

Senior Accountant, Deloitte & Touche

**9/1/1990 —
11/1/1994**

Washington, D.C.

- Served as staff auditor on a variety of audit clients in the banking, real estate and not-for-profit sectors.

EDUCATION /EXPERIENCE

- Master of Natural Resources – Virginia Polytechnic & State University, Center for Leadership in Global Sustainability 2/2017
- Bachelor of Science Accounting, Virginia Polytechnic Institute & State University 5/1990
- Certified Referee, Northern Virginia Swimming League
- National Outdoor Leader School – Graduate Semester in Alaska
- Licensed Electrician