THE ALLIANCE FOR THE CHESAPEAKE BAY, INC.

FINANCIAL REPORT

DECEMBER 31, 2022

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INDEPENDENT AUDITOR'S REPORT

Board of Directors The Alliance for the Chesapeake Bay, Inc. Annapolis, Maryland

Opinion

We have audited the financial statements of The Alliance for the Chesapeake Bay, Inc. (a not-for-profit organization), which comprise the Statements of Financial Position as of December 31, 2022 and 2021, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Alliance for the Chesapeake Bay, Inc. as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Alliance for the Chesapeake Bay, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Alliance for the Chesapeake Bay, Inc. 's ability as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Anderson, Davis & Associates, Certified Public Accountants, PA

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Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Alliance for the Chesapeake Bay, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 21, 2023 on our consideration of The Alliance for the Chesapeake Bay, Inc. 's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of The Alliance for the Chesapeake Bay, Inc. 's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Alliance for the Chesapeake Bay, Inc. 's internal control over financial control over financial control over finance for the Chesapeake Bay, Inc. 's internal control over financial reporting and compliance.

Anderson Davis & Associates, CPA

Glen Burnie, Maryland September 21, 2023

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENTS OF FINANCIAL POSITION

December 31, 2022 and 2021

ASSETS Current assets \$ 433,667 \$ 753,890 Investments, fair value 342,031 - Grants receivable 3,439,290 3,312,280 Prepaid expenses 15,969 37,313 Total current assets 4,270,957 4,103,488 Equipment (14,638 14,638 Less: accumulated depreciation and amortization (14,638) (14,638) Corrent isset			2022		2021
Cash \$ 433,667 \$ 753,890 Investments, fair value 382,031 - Grants receivable 3,439,290 3,312,280 Prepaid expenses 15,669 37,318 Total current assets 4,270,957 4,103,488 Equipment 14,638 14,638 Understand (14,638) (14,638) Less: accumulated depreciation and amortization 817,082 - Other asset \$ 5,088,039 \$ 4,103,488 Understand 817,082 - Total assets \$ 5,088,039 \$ 4,103,488 Current liabilities \$ 5,088,039 \$ 4,103,488 Current liabilities \$ 2,080,039 \$ 4,103,488 Current liabilities \$ 2,080,039 \$ 4,103,488 Current liabilities \$ 2,080,039 \$ 4,103,488 Operating lease liability 10,75,355 - Deferred revenue \$ 2,203,0427 1,804,068 Other liabilities 2,030,427 1,804,068 Operating lease liability, net of current portion \$ 651,539 - </th <th></th> <th></th> <th></th> <th></th> <th></th>					
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Grants receivable 3,439,290 3,312,280 Prepaid expenses 15,969 37,318 Total current assets 4,270,957 4,103,488 Equipment 0ffice equipment 14,638 14,638 Less: accumulated depreciation and amortization 14,638 14,638 Other asset (14,639) (14,639) Operating right-of-use asset, net of accumulated amortization 817,082 - Total assets \$ 5,088,039 \$ 4,103,488 Current liabilities Accrued expenses 284,043 Accrued expenses 284,043 76,046 Operating lease liability 178,391 - Deferred revenue 829,022 1,075,355 Total current liabilities 2,030,427 1,804,068 Other liabilities 2,681,966 1,804,068 Operating lease liability, net of current portion 651,539 - Total liabilities 2,681,966 1,804,068 Operating lease liability, net of current portion 651,539 - Total liabilities 2,681,966 1,804,068 <td></td> <td>\$</td> <td>,</td> <td>\$</td> <td>753,890</td>		\$,	\$	753,890
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Current liabilities \$ 738,971 \$ 652,667 Accounts payable \$ 738,971 \$ 652,667 Accrued expenses 284,043 76,046 Operating lease liability 178,391 - Deferred revenue 829,022 1,075,355 Total current liabilities 2,030,427 1,804,068 Other liabilities 2,681,966 1,804,068 Net assets 2,681,966 1,804,068 Without donor restrictions 591,503 766,564 Board designated net assets 370,417 400,000 961,920 1,166,564 1,444,153 1,132,856 Total net assets 2,406,073 2,299,420					
Current liabilities \$ 738,971 \$ 652,667 Accounts payable \$ 738,971 \$ 652,667 Accrued expenses 284,043 76,046 Operating lease liability 178,391 - Deferred revenue 829,022 1,075,355 Total current liabilities 2,030,427 1,804,068 Other liabilities 2,681,966 1,804,068 Net assets 2,681,966 1,804,068 Without donor restrictions 591,503 766,564 Board designated net assets 370,417 400,000 961,920 1,166,564 1,444,153 1,132,856 Total net assets 2,406,073 2,299,420					
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Without donor restrictions 591,503 766,564 Operations 591,503 766,564 Board designated net assets 370,417 400,000 961,920 1,166,564 With donor restrictions 1,444,153 1,132,856 Total net assets 2,406,073 2,299,420	Total liabilities		2,681,966		1,804,068
Without donor restrictions 591,503 766,564 Operations 591,503 766,564 Board designated net assets 370,417 400,000 961,920 1,166,564 With donor restrictions 1,444,153 1,132,856 Total net assets 2,406,073 2,299,420	Net assets				
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Board designated net assets 370,417 400,000 961,920 1,166,564 With donor restrictions 1,444,153 1,132,856 Total net assets 2,406,073 2,299,420			591,503		766,564
961,9201,166,564With donor restrictions1,444,1531,132,856Total net assets2,406,0732,299,420					-
Total net assets 2,406,073 2,299,420	-				
	With donor restrictions		1,444,153		1,132,856
Total liabilities and net assets <u>\$ 5,088,039</u> <u>\$ 4,103,488</u>	Total net assets		2,406,073		2,299,420
	Total liabilities and net assets	\$	5,088,039	\$	4,103,488

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2022

	Without donor restrictions	With donor restrictions	Total
Revenues and other support:			
Grants and contracts	\$-	\$ 10,978,321	\$ 10,978,321
Public support	321,646	-	321,646
Taste of the Chesapeake event	139,306	-	139,306
Other income	24,614	-	24,614
Investment loss, net	(28,401)	-	(28,401)
Net assets released from restrictions (Note 10):			
Satisfaction of program restrictions	10,667,024	(10,667,024)	
Total revenues and other support	11,124,189	311,297	11,435,486
Expenses:			
Programs	9,518,716	-	9,518,716
Management and general	1,701,931	-	1,701,931
Fundraising	108,186		108,186
Total expenses	11,328,833		11,328,833
Change in net assets	(204,644)	311,297	106,653
Net assets, beginning of year	1,166,564	1,132,856	2,299,420
Net assets, end of year	\$ 961,920	\$ 1,444,153	\$ 2,406,073

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2021

restrictions restrictions Total Revenues and other support: \$ - \$ 9,901,692 \$ 9,901,692 \$ 9,901,692 Public support 308,361 - 308,361 - 308,361 Taste of the Chesapeake event 108,929 - 108,929 Other income 36,423 - 36,423 Investment income, net 191 - 191 Net assets released from restrictions 9,317,415 (9,317,415) Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: Programs 8,388,419 - 8,388,419 - 45,435 Management and general 1,111,761 - 1,111,761 - 45,435 Fundraising 9,545,615 - 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439 Net assets, end of year \$ 1,166,564 1,132,856 2,299,420		Without donor	With donor	
Grants and contracts \$ - \$ 9,901,692 \$ 9,901,692 Public support 308,361 - 308,361 Taste of the Chesapeake event 108,929 - 108,929 Other income 36,423 - 36,423 Investment income, net 191 - 191 Net assets released from restrictions (Note 10): 9,317,415 (9,317,415) - Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 9,545,615 - 9,545,615 Total expenses: 9,545,615 - 9,545,615 Net assets, beginning of year 940,860 548,579 1,489,439		restrictions	restrictions	Total
Public support 308,361 - 308,361 Taste of the Chesapeake event 108,929 - 108,929 Other income 36,423 - 36,423 Investment income, net 191 - 191 Net assets released from restrictions (Note 10): 9,317,415 (9,317,415) - Satisfaction of program restrictions 9,771,319 584,277 10,355,596 Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses: 9,545,615 - 9,545,615 Change in net assets 9,545,615 - 9,545,615 Net assets, beginning of year 940,860 548,579 1,489,439	Revenues and other support:			
Taste of the Chesapeake event 108,929 - 108,929 Other income 36,423 - 36,423 Investment income, net 191 - 191 Net assets released from restrictions (Note 10): 9,317,415 (9,317,415) - Satisfaction of program restrictions 9,771,319 584,277 10,355,596 Expenses: - 9,771,319 584,277 10,355,596 Expenses: - - 8,388,419 - 8,388,419 Management and general 1,111,761 1,111,761 1,111,761 Fundraising 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Grants and contracts	\$-	\$ 9,901,692	\$ 9,901,692
Other income 36,423 - 36,423 Investment income, net 191 - 191 Net assets released from restrictions 9,317,415 (9,317,415) - Satisfaction of program restrictions 9,771,319 584,277 10,355,596 Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses: 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Public support	308,361	-	308,361
Investment income, net 191 - 191 Net assets released from restrictions (Note 10): 9,317,415 (9,317,415) - Satisfaction of program restrictions 9,771,319 584,277 10,355,596 Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: 9rograms 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 9,545,615 - 9,545,615 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Taste of the Chesapeake event	108,929	-	108,929
Net assets released from restrictions (Note 10): Satisfaction of program restrictions 9,317,415 (9,317,415) - Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: Programs Management and general Fundraising 8,388,419 - 8,388,419 Total expenses 9,545,615 - 9,545,615 Total expenses 9,545,615 - 9,545,615 Net assets, beginning of year 225,704 584,277 809,981	Other income	36,423	-	36,423
Satisfaction of program restrictions 9,317,415 (9,317,415) - Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: 9 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses: 9,545,615 - 9,545,615 Net assets, beginning of year 940,860 548,579 1,489,439	Investment income, net	191	-	191
Total revenues and other support 9,771,319 584,277 10,355,596 Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Net assets released from restrictions (Note 10):			
Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Satisfaction of program restrictions	9,317,415	(9,317,415)	
Expenses: Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439				
Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Total revenues and other support	9,771,319	584,277	10,355,596
Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439				
Programs 8,388,419 - 8,388,419 Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439				
Management and general 1,111,761 - 1,111,761 Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Expenses:			
Fundraising 45,435 - 45,435 Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Programs	8,388,419	-	8,388,419
Total expenses 9,545,615 - 9,545,615 Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Management and general	1,111,761	-	1,111,761
Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439	Fundraising	45,435	-	45,435
Change in net assets 225,704 584,277 809,981 Net assets, beginning of year 940,860 548,579 1,489,439				
Net assets, beginning of year 940,860 548,579 1,489,439	Total expenses	9,545,615		9,545,615
Net assets, beginning of year 940,860 548,579 1,489,439				
	Change in net assets	225,704	584,277	809,981
Net assets, end of year \$ 1,166,564 \$ 1,132,856 \$ 2,299,420	Net assets, beginning of year	940,860	548,579	1,489,439
Net assets, end of year \$ 1,166,564 \$ 1,132,856 \$ 2,299,420				
	Net assets, end of year	\$ 1,166,564	\$ 1,132,856	\$ 2,299,420

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2022

	Programs		Programs			Management and General			Fu	ndraising	 Total
Personnel costs	\$	2,814,982		\$	948,771		\$	65,915	\$ 3,829,668		
Project costs		6,508,629			26,349			-	6,534,978		
Bank fees		-			9,910			-	9,910		
Conferences and meetings		-			6,337			1,654	7,991		
Travel		187,653			14,346			2,118	204,117		
Rent and occupancy		-			162,589			-	162,589		
Telephone		-			20,491			-	20,491		
Lease expense		-			79,795			-	79,795		
Insurance		-			32,384			-	32,384		
Interest					2,221			-	2,221		
Office supplies, postage, and printing		-			31,757			7,738	39,495		
Miscellaneous		-			5,584			-	5,584		
Professional fees and contract labor		7,452			356,897			8,056	372,405		
Fundraising events		-	_		4,500			22,705	 27,205		
	\$	9,518,716	_	\$	1,701,931	_	\$	108,186	\$ 11,328,833		

See the Independent Auditor's Report and the Notes to the Financial Statements.

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2021

	Programs		Programs		Management and General		 Fundraising	 Total
Personnel costs	\$	2,397,140	\$	730,891	\$ 3,384	\$ 3,131,415		
Project costs		5,872,607		-	-	5,872,607		
Bank fees		-		5,611	-	5,611		
Conferences and meetings		-		788	-	788		
Travel		104,165		2,071	-	106,236		
Rent and occupancy		-		135,907	-	135,907		
Telephone		14,496		8,786	-	23,282		
Lease expense		-		65,757	-	65,757		
Insurance		-		15,689	-	15,689		
Interest		11		-	-	11		
Office supplies, postage, and printing		-		21,226	40,533	61,759		
Professional fees and contract labor		-		125,035	-	125,035		
Fundraising events				-	 1,518	 1,518		
	\$	8,388,419	\$	1,111,761	\$ 45,435	\$ 9,545,615		

THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENTS OF CASH FLOWS

For the years ended December 31, 2022 and 2021

	2022		 2021
Cash flows from operating activities:			
Change in net assets	\$	106,653	\$ 809,981
Adjustments to reconcile change in net assets to			
net cash (used in) provided by operating activities:		(474)	
Realized gain on investments		(171)	-
Unrealized loss on investments		32,986	-
Lease expense		79,795	-
Changes in assets and liabilities:			
(Increase) decrease in:		(107.010)	(1.0.10.500)
Grants receivable		(127,010)	(1,348,586)
Prepaid expenses		21,349	(15,503)
Increase (Decrease) in:			
Accounts payable		86,304	62,823
Accrued expenses		207,997	(11,809)
Lease liability		(66,947)	-
Deferred revenue		(246,333)	 240,416
Net cash provided by (used in) operating activities		94,623	 (262,678)
Cash flows from investing activities:			
Proceeds from sale of investments		4,484	-
Purchases of investments		(419,330)	 -
Net cash used in investing activities		(414,846)	
Cash flows from financing activities			
Proceeds from line of credit		115,000	-
Payments on line of credit		(115,000)	 -
Net cash provided by financing activities			
Net decrease in cash		(320,223)	(262,678)
Cash, beginning of year		753,890	 1,016,568
Cash, end of year	\$	433,667	\$ 753,890
Supplementary information:			
Interest paid	\$	2,221	\$ 11
Taxes paid	\$		\$ -
Acquisition of operating right-of-use asset and recognition of operating lease liability	\$	892,882	\$ -

See the Independent Auditor's Report and the Notes to the Financial Statements.

Note 1. ORGANIZATION AND PURPOSE

The Alliance for the Chesapeake Bay, Inc. (the Organization) was incorporated in Maryland in August 1973 and was formed to serve as a neutral forum where Bay-related issues may be analyzed and considered, for the purpose of providing its membership, responsible officials, and the public with a basis for making informed decisions concerning the management of the resources of the Chesapeake Bay. The Alliance for the Chesapeake Bay, Inc. is a nonstock, not-for-profit entity.

The Organization's mission statement states:

"The Alliance brings together communities, companies, and conservationists to improve our lands and waters."

Founded in 1971, The Alliance for the Chesapeake Bay, Inc. is funded by individuals, businesses, governments, and private foundations. The Organization maintains offices in Annapolis, Maryland, Richmond, Virginia, Lancaster, Pennsylvania, and the District of Columbia.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The Organization maintains its financial records and prepares its financial statements on the accrual basis of accounting. Therefore, revenues and related assets are recognized when earned, and expenses and related liabilities are recognized when the obligations are incurred.

Basis of Presentation

The Organization follows the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2016-14 — *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* This provision requires the Organization to classify net assets into two categories according to donor-imposed restrictions: net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions – Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Organization's management and Board of Directors.

Net assets with donor restrictions – Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

<u>Cash</u>

The Organization considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. At December 31, 2022, the Organization held \$160,278 in excess of federally insured limits.

Income Taxes

The Organization is a not-for-profit entity and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, contributions to the Organization are tax deductible under Section 170 of the Internal Revenue Code.

The Organization adopted the recommendations of the Financial Accounting Standards Board (FASB) in its Accounting Standards Codification (ASC) for Accounting of Uncertainty in Income Taxes without any material effect to the financial statements. These recommendations clarify the accounting for uncertainty in income taxes by prescribing the recognition threshold a tax position is required to meet before being recognized in the financial statements. They also provide guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income Taxes (continued)

Income tax benefits are recognized for income tax positions taken or expected to be taken in a tax return, only when it is determined that the income tax position will more-likely-than-not be sustained upon examination by taxing authorities. The Organization has analyzed tax positions taken for filing with the Internal Revenue Service and all state jurisdictions where it operates. The Organization believes that income tax filing positions will be sustained upon examination and does not anticipate any adjustments that would result in a material adverse effect on the Organization's financial condition, results of operations or cash flows. Accordingly, the Organization has not recorded any reserves, or related accruals for interest and penalties for uncertain income tax positions at December 31, 2022 and 2021. With few exceptions, the Organization's tax returns remain open for three years for federal and state examination.

Donated Services and Goods

As required by FASB ASC 958-605-25, *Accounting for Contributions Received and Contributions Made*, donated services include assistance which creates or enhances non-financial assets or requires specialized skills provided by individuals possessing those skills. Those services would typically need to be purchased if not donated and are recorded by the Organization at their fair value in the period such services are delivered.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Grants Receivable

Grants receivable at December 31, 2022 and 2021 consist mainly of grants and contracts earned, but not yet received. No allowance for uncollectible accounts has been recorded at December 31, 2022 and 2021, due to any potential uncollectible amounts determined by management as immaterial.

Functional Expenses

The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of Allocation
Salaries and benefits	Time and effort
Office supplies, postage,	
and printing	Time and effort
Travel	Time and effort
Other	Time and effort

Revenue Recognition

The Organization follows the Financial Accounting Standards Board's Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)* and ASU 2018-08, *Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made.* These updates require revenue recognition to depict the transfer of promised goods or services to customers in an amount that reflects the consideration a company expects to receive in exchange for those goods or services and provide guidance in evaluating whether transactions should be accounted for as contributions or exchanges, respectively. In addition, update ASU 2018-08 introduces the concept of barriers in providing additional guidance on identifying conditions that would preclude the recognition of a contribution as revenue.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition (continued)

The Organization recognizes revenue from grants as work progresses on the related mission. The performance obligations are, generally, performed prior to the Organization receiving the funds from related grants; therefore, revenue is recognized in the year in which the work is performed. Revenue received which relates to subsequent years is recorded as deferred revenue in the Statement of Financial Position.

The Organization recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give–that is, those with a measurable performance or other barrier and a right of return–are not recognized until the conditions on which they depend have been met.

Contributions are considered to be without donor restrictions unless specifically restricted by the donor. Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished), net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statement of Activities. Revenue received with donor restrictions, and increases net assets without donor restrictions.

Contributions receivable are reported in the Statement of Financial Position at the outstanding contribution balance adjusted for any write-offs and an allowance for potentially uncollectible contributions. The Organization had no contributions receivable for the years ended December 31, 2022 and 2021.

Contributions of assets other than cash are recorded at their estimated fair value at the date of gift. Contributions to be received after one year are discounted at an adjusted risk-free rate of return. Amortization of the discount is recorded as additional contribution revenue and used in accordance with donor-imposed restrictions, if any, on the contributions.

Contributions of cash restricted for the acquisition of long-lived assets are reported as restricted support that increases net assets with donor restrictions. The restrictions are released when the long-lived assets are acquired or placed in service by the Organization. Contributions of property and equipment are recorded as revenue without donor restrictions unless donor stipulations specify how the assets are to be used.

Recently Adopted Accounting Pronouncements

During the year ended December 31, 2022, the Organization adopted FASB Accounting Standards Update (ASU) No. 2016-02, ASC 842, *Leases*, which requires the recognition of a right-to-use ("ROU") asset and a lease liability based on the present value of the remaining lease payments. The Organization adopted the standard by applying the new transition alternative (ASU 2018-11) where an entity initially applies the new standard to all existing leases at the adoption date without restatement to prior periods. The Organization elected the package of practical expedients which permits a lessee to not reassess under the new standard its prior conclusions regarding lease identification, lease classification and initial direct costs. The Organization elected to apply the risk-free rate, for all asset classes, to discount lease payments as permitted under ASU 2021-09. As permitted by the standard, the Organization elected, for all asset classes, the short-term lease exemption in which leases with a term of 12 months or less are not recognized on the Statement of Financial Position.

The Organization adopted FASB Accounting Standards Update (ASU) No. 2020-07, Not-for-Profit Entities (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. The new guidance requires nonprofit entities to present contributed nonfinancial assets as a separate line item in the Statement of Activities, apart from contributions of cash or other financial assets.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The standard also increases the disclosure requirements around contributed nonfinancial assets, including disaggregating by category the types of contributed nonfinancial assets a nonprofit entity has received. The Organization has no contributed nonfinancial assets for the years ending December 31, 2022 and 2021.

Subsequent Events

The Organization has evaluated events and transactions for potential recognition or disclosure through September 21, 2023, the date the financial statements were available to be issued.

Note 3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets as of the statement of financial position date, reduced by the amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position date.

	<u>2022</u>	<u>2021</u>
Financial assets available at year end		
Cash	\$ 433,667	\$ 753,890
Investments	382,031	-
Grants receivable	3,438,170	3,312,280
Total financial assets	4,253,868	 4,066,170
Less amounts not available to be used within one year		
Endowments	370,417	400,000
Net assets with donor restrictions	1,444,153	1,132,856
Financial assets available for general use	\$ 2,439,298	\$ 2,533,314

The financial assets available for general use cover approximately three months of expenses. The majority of the Organization's expenses are program expenses reimbursed through restricted grants.

Note 4. FAIR VALUE AND INVESTMENTS

The Organization follows the recommendations of FASB in its ASC for Fair Value Measurements for certain financial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis. These recommendations define fair value, establish a framework for measuring fair value, and expand financial statement disclosures about fair value measurements.

Fair value is defined as the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability.

The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity.

In addition to defining fair value, these recommendations expand the disclosure requirements around fair value and establish a fair value hierarchy for valuation inputs. The hierarchy prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels, which is determined by the lowest level input that is significant to the fair value measurement in its entirety.

These levels are:

Level 1 – inputs are based upon unadjusted quoted prices for identical instruments traded in active markets.

Note 4. FAIR VALUE AND INVESTMENTS (continued)

Level 2 – inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and modelbased valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The Organization uses quoted prices in active markets for identical assets or liabilities to determine fair value. This pricing methodology applies to all Level 1 investments. Level 2 investments are quoted based on similar instruments and include money market funds. Level 3 values are based on broker price quotation using valuation models and assumptions.

Assets measured at fair value on a recurring basis at December 31, 2022 are as follows:

	Level 1	Level 2		Level 3		<u>Total</u>
Money market funds	\$ 142,700	\$ -	. 9	\$	-	\$ 142,700
Common equity	552	-	-		-	552
Exchange traded funds	238,779	-	-		-	238,779
Total	\$ 382,031	\$ -	. 9	\$	-	\$ 382,031

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Net investment loss for the years ended December 31, 2022 is as follows:

|                              | <u>2022</u>    |
|------------------------------|----------------|
| Interest and dividend income | \$<br>4,599    |
| Investment fees              | (1,734)        |
| Realized gain                | 171            |
| Unrealized loss              | (32,986)       |
| Loss from investments        | (29,950)       |
| Interest from money market   |                |
| treated as cash equivalent   | <br>1,549      |
| Total, net investment loss   | \$<br>(28,401) |
|                              | <br>           |

# Note 5. PROPERTY AND EQUIPMENT

Property and equipment is stated at cost. The Organization chooses to capitalize fixed asset additions of \$10,000 and greater. Depreciation is provided on the straight-line method over the estimated useful life of the asset. Office equipment is depreciated over a useful life of 5 years. There was no depreciation expense recorded in 2022 or 2021 as all assets have been fully depreciated.

# Note 6. DEFERRED REVENUE

The following table provides information about significant changes in the contract liabilities for the year ended December 31, 2022:

| Deferred revenue at December 31, 2020<br>Revenue recognized that was included in deferred | \$<br>834,939 |
|-------------------------------------------------------------------------------------------|---------------|
| revenue at the beginning of the year<br>Increase in deferred revenue due to cash and      | (834,939)     |
| contracts received during the year                                                        | 1,075,355     |
| Deferred revenue at December 31, 2021                                                     | <br>1,075,355 |
| Revenue recognized that was included in deferred<br>revenue at the beginning of the year  | (1,075,355)   |
| Increase in deferred revenue due to cash and                                              | (1,070,000)   |
| contracts received during the year                                                        | <br>829,179   |
| Deferred revenue at December 31, 2022                                                     | \$<br>829,179 |

# Note 7. LINE OF CREDIT

The Organization has a line of credit agreement with a bank for an amount up to \$900,000. This line of credit is renewable each year. As of December 31, 2022 and 2021, there was no balance on the line of credit. There was a \$115,000 draw on the line of credit during the year ended December 31, 2022 that was paid in full during the year. There were no draws on this line of credit during the year ended December 31, 2021. The line of credit is secured by all personal property of the Organization and is payable on demand. Interest is due monthly at the secured overnight financing rate plus three percent.

The interest rate was 7.3% as of December 31, 2022. Interest expense for the years ended December 31, 2022 and 2021 were \$2,221 and \$0, respectively.

# Note 8. DESIGNATION OF NET ASSETS WITHOUT DONOR RESTRICTIONS

The Board of Directors of the Organization has designated amounts of net assets without donor restriction, which are set aside for specific programs.

The following shows designated net asset without donor restrictions activity for the year ended December 31, 2022:

| Designated net assets without          |               |
|----------------------------------------|---------------|
| donor restriction at December 31, 2020 | \$<br>-       |
| Board approved designations            | 400,000       |
| Investment income, net                 | -             |
| Releases from designation              | -             |
| Designated net assets without          |               |
| donor restriction at December 31, 2021 | 400,000       |
| Board approved designations            | -             |
| Investment loss, net                   | (29,583)      |
| Releases from designation              | <br>-         |
| Designated net assets without          |               |
| donor restriction at December 31, 2022 | \$<br>370,417 |

# Note 9. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at December 31, 2022 and 2021 are available for the following purposes:

|                                                     | 2022         | 2021         |
|-----------------------------------------------------|--------------|--------------|
| Various federal, state, and private agency programs | \$ 1,444,153 | \$ 1,132,856 |

# Note 10. NET ASSETS RELEASED FROM RESTRICTIONS

During the years ended December 31, 2022 and 2021, net assets were released from donor/grantor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors/grantors.

Purpose restrictions accomplished:

|                                                     | 2022 |            | 2021 |           |
|-----------------------------------------------------|------|------------|------|-----------|
| Various expenses related to performance of federal, |      |            |      |           |
| State, and private agency programs                  | \$   | 10,667,024 | \$   | 9,317,415 |

# Note 11. CONCENTRATION OF REVENUES

During the years ended December 31, 2022 and 2021, the Organization recognized revenues from United States Environmental Protection Agency of approximately \$5,326,891 and \$4,396,907, respectively, for program services performed. This represents 47% and 42% of all revenues recognized by the Organization as a whole in 2022 and 2021, respectively.

The Organization receives grants from various agencies of the U.S. Government. Such grants are subject to audit under the provisions of Uniform Guidance. The ultimate determination of amounts received under the U.S. Government grants is based upon the allowance of costs reported to and accepted by the U.S. Government.

Audits in accordance with Uniform Guidance have been completed for the Organization for all required years through 2022. Until such audits have been accepted by the U.S. Government, there exists a contingency to refund any amount received in excess of allowable costs. Management is of the opinion that no additional material liability will result from such audits.

# Note 12. RETIREMENT PLAN

The Organization has a 403(b)(7) retirement plan whereby eligible employees can contribute to his or her own custodial account, through salary reduction, with certain limitations, as outlined in the Plan document. The Organization updated their retirement plan to include an employer match of 4% of employee deferred wages after one year of service during the year ended December 31, 2020. The match expense was \$99,641 and \$60,441 for the year ended December 31, 2022 and 2021, respectively.

#### Note 13. **OPERATING LEASES**

During 2022 and 2021, the Organization subleased office space in their Annapolis office. The Organization received approximately \$18,000 and \$14,400 respectively, for 2022 and 2021, in lease payments for the subleased office space, which is recorded in other income on the Statements of Activities.

The Organization leases office space in Annapolis, Lancaster, and Richmond. The rate for the Annapolis office is \$9,994 per month and increases 2.5% annually. This lease was consummated in December of 2022 and expires February 1, 2028. The Organization also leases office space in the District of Columbia on a year-to-year basis. Lease expense was \$79,795 and \$65,757 for the years ended December 31, 2022 and 2021, respectively.

#### Note 13. OPERATING LEASES

Below are the Organization's costs recognized in the Statement of Activities for the year December 31, 2022, as well as additional qualitative information relating to its leases.

| Operating lease cost                                                            | \$<br>79,795  |
|---------------------------------------------------------------------------------|---------------|
| Operating cash flows from operating leases                                      | \$<br>66,948  |
| Right-of-use assets obtained in exchange<br>for new operating lease liabilities | \$<br>892,882 |
| Weight-average remaining lease term (years) – operating leases                  | 3.58          |
| Weighted-average discount rate - operating leases                               | 3.78%         |

Future minimum lease payments are as follows:

| 2023                  | \$<br>178,391 |
|-----------------------|---------------|
| 2024                  | 182,261       |
| 2025                  | 172,074       |
| 2026                  | 176,605       |
| 2027 and beyond       | 147,910       |
| Total lease payments  | <br>857,241   |
| Less imputed interest | (27,311)      |
| Total lease liability | \$<br>829,930 |
|                       |               |

#### Note 14. ENDOWMENT FUNDS

During the year ended December 31, 2021, the Organization has established a Board-designated endowment to help perpetuate the existence of the Organization and protect against future conditions which may alter its ability to operate. This endowment is a result of an internal designation and not restrictions placed by donors. Accordingly, income earned on investments related to the Board-designated endowment is not restricted and is included in income without donor restrictions.

#### Interpretation of Relevant Law

The Organization classifies as perpetually restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts donated to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in purpose restricted net assets is classified as time restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA (Uniform Prudent Management of Institutional Funds Act).

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Organization and the donor-restricted endowment fund
- 3) General endowment conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the Organization
- 7) The investment policies of the Organization.

#### Note 14. ENDOWMENT FUNDS (continued)

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that current law requires the Organization to retain for a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States of America, deficiencies of this nature are reported in net assets with restrictions. Such deficiencies may result from unfavorable market fluctuations. There is no such deficiency as of December 31, 2022.

# **Investment Policies**

The objectives of the investment policy is to support the mission of the Organization, target an annual growth rate of at least 4-6%, and grow the principal balance of the endowment over time. The intent of investment policy is to have a moderate risk profile, though it is understood that there can be considerable volatility in the shorter term. Funds are to be invested in a diverse manner across industries while considering companies and funds that have stated environmental, social and governance policies that generally align with the mission of the Alliance. However, this is a directional but not exclusionary guideline. The Organization would like to match their mission with their investments as much as possible without sacrificing return or increasing volatility.

The Finance Committee of the Board will assist the Organization's senior staff in providing oversight of the endowment funds. The Finance Committee will report to the Board on the status of investments and any proposed changes to the investment policy. Additionally, the Organization will engage an external Investment Advisor and Investment Custodian to manage the funds in accordance the Organization's fund objectives. The Organization intends to engage 1 North Wealth Services as an investment manager and advisor for all the investments in the endowment.

#### Policy for the Appropriation of Endowment Assets for Expenditure

The endowment fund is intended to exist in perpetuity and that any distributions from the fund will be at the discretion of the Board of Directors. The amount of annual distributions will follow a formula described within the policy to provide 5% of the endowment balance on an annual basis for projects determined by the Alliance senior staff. The first such distribution is expected to be in July 2024 to allow sufficient time for investment and growth of the funds and to account for any near-term volatility in the investments.

Endowment net asset composition by Type of Fund as of December 31, 2022:

|                                                               | Without donor<br>restrictions |  |  |
|---------------------------------------------------------------|-------------------------------|--|--|
| Board-designated<br>endowment funds<br>Accumulated investment | \$<br>400,000                 |  |  |
| losses<br>Total funds                                         | \$<br>(29,583)<br>370,417     |  |  |
|                                                               | <br>,                         |  |  |

The Organization had the following changes in endowment net assets for the year ended December 31, 2022:

|                            | Without donor<br>restrictions |          |  |
|----------------------------|-------------------------------|----------|--|
| Endowment net assets,      |                               |          |  |
| beginning of year          | \$                            | 400,000  |  |
| Investment loss, net       |                               | (29,583) |  |
| Contributions              |                               | -        |  |
| Appropriation of endowment |                               |          |  |
| for expenditure            |                               | -        |  |
| Endowment net assets,      |                               |          |  |
| end of year                | \$                            | 370,417  |  |

# Note 15. RECLASSIFICATION OF PRIOR YEAR BALANCES

Certain fiscal year 2021 balances have been reclassified to conform to the fiscal year 2022 financial statement presentation.