# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC.

**FINANCIAL REPORT** 

**DECEMBER 31, 2024** 

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# **INDEPENDENT AUDITOR'S REPORT**

Board of Directors The Alliance for the Chesapeake Bay, Inc. Annapolis, Maryland

# **Opinion**

We have audited the financial statements of The Alliance for the Chesapeake Bay, Inc. (a not-for-profit organization), which comprise the Statements of Financial Position as of December 31, 2024 and 2023, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Alliance for the Chesapeake Bay, Inc. as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Alliance for the Chesapeake Bay, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

# Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Alliance for the Chesapeake Bay, Inc.'s ability as a going concern for one year after the date that the financial statements are issued.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Anderson, Davis & Associates, Certified Public Accountants, PA

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judament, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Alliance for the Chesapeake Bay, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

# Other Reporting Required by Government Auditing Standards

Anderson, Davis & Associates, CPA

In accordance with Government Auditing Standards, we have also issued our report dated August 20, 2025 on our consideration of The Alliance for the Chesapeake Bay, Inc. 's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of The Alliance for the Chesapeake Bay, Inc. 's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering The Alliance for the Chesapeake Bay, Inc. 's internal control over financial reporting and compliance.

Glen Burnie, Maryland

August 20, 2025

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENTS OF FINANCIAL POSITION

December 31, 2024 and 2023

	2024	2023
ASSETS		
Current assets	•	
Cash	\$ 822,319	\$ 1,275,830
Investments, fair value	15,015	14,180
Grants receivable	4,259,350	3,197,670
Prepaid expenses	41,185	38,030
Total current assets	5,137,869	4,525,710
Equipment		
Office equipment	-	14,638
Less: accumulated depreciation		(14,638)
Other asset		
Cash, contractually restricted	4,731,190	1,186,097
Investments, quasi-endowment	421,513	398,865
Investments, endowment	25,000	-
Operating right-of-use asset, net of accumulated amortization	276,564	392,180
Total other assets	5,454,267	1,977,142
Total assets	\$ 10,592,136	\$ 6,502,852
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable	\$ 1,478,956	\$ 427,840
Accrued expenses	338,240	286,824
Operating lease liability	105,600	115,864
Deferred revenue	4,761,225	2,132,961
Total current liabilities	6,684,021	2,963,489
Other liabilities		
Operating lease liability, net of current portion	186,008	291,608
Total liabilities	6,870,029	3,255,097
rotal liabilities	0,070,029	3,233,031
Net assets		
Without donor restrictions		
Operations	701,750	572,913
Board designated net assets	421,513	398,865
	1,123,263	971,778
With donor restrictions	2,598,844	2,275,977
Total net assets	3,722,107	3,247,755
Total liabilities and net assets	\$ 10,592,136	\$ 6,502,852

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF ACTIVITIES

	Without donor restrictions	With donor restrictions	Total
Revenues and other support:			
Grants and contracts	\$ -	\$ 15,456,456	\$ 15,456,456
Public support	321,052	25,000	346,052
Taste of the Chesapeake event	195,147	-	195,147
Other income	3,709	-	3,709
Investment income, net	68,909	25,031	93,940
Net assets released from restrictions (Note 10):			
Satisfaction of program restrictions	15,183,620	(15,183,620)	-
Total revenues and other support	15,772,437	322,867	16,095,304
Expenses:			
Programs	13,580,118	-	13,580,118
Management and general	1,740,012	-	1,740,012
Fundraising	300,822		300,822
Total expenses	15,620,952		15,620,952
Change in net assets	151,485	322,867	474,352
Net assets, beginning of year	971,778	2,275,977	3,247,755
Net assets, end of year	\$ 1,123,263	\$ 2,598,844	\$ 3,722,107

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF ACTIVITIES

	Without donor restrictions	With donor restrictions	Total	
Revenues and other support:				
Grants and contracts	\$ -	\$ 12,576,732	\$ 12,576,732	
Public support	232,394	-	232,394	
Taste of the Chesapeake event	146,676	-	146,676	
Other income	5,388	-	5,388	
Investment income, net	42,139	21,432	63,571	
Net assets released from restrictions (Note 10):				
Satisfaction of program restrictions	11,766,340	(11,766,340)		
Total revenues and other support	12,192,937	831,824	13,024,761	
Expenses:				
Programs	10,501,729	-	10,501,729	
Management and general	1,500,646	-	1,500,646	
Fundraising	185,809		185,809	
Total expenses	12,188,184		12,188,184	
Change in net assets	4,753	831,824	836,577	
Net assets, beginning of year	967,025	1,444,153	2,411,178	
Net assets, end of year	\$ 971,778	\$ 2,275,977	\$ 3,247,755	

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF FUNCTIONAL EXPENSES

	Programs	Management and General	Fundraising	Total
Personnel costs	\$ 3,678,062	\$ 1,246,511	\$ 187,098	\$ 5,111,671
Project costs	9,610,695	-	-	9,610,695
Bank fees	-	5,781	3,654	9,435
Conferences and meetings	-	15,388	-	15,388
Travel	291,361	6,256	7,298	304,915
Rent and occupancy	-	48,182	-	48,182
Telephone	-	11,859	-	11,859
Lease expense	-	120,416	-	120,416
Insurance	-	44,464	-	44,464
Office supplies, postage, and printing	-	43,425	9,463	52,888
Professional fees and contract labor	-	197,730	11,671	209,401
Fundraising events			81,638	81,638
	\$ 13,580,118	\$ 1,740,012	\$ 300,822	\$ 15,620,952

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENT OF FUNCTIONAL EXPENSES

	Programs	Management and General	Fundraising	Total
Personnel costs	\$ 3,101,867	\$ 1,083,244	\$ 133,915	\$ 4,319,026
Project costs	7,193,767	-	-	7,193,767
Bank fees	-	11,597	-	11,597
Conferences and meetings	-	7,339	2,595	9,934
Travel	206,095	24,012	1,947	232,054
Rent and occupancy	-	46,052	-	46,052
Telephone	-	10,790	-	10,790
Lease expense	-	130,849	-	130,849
Insurance	-	35,172	-	35,172
Interest	-	7,017	-	7,017
Office supplies, postage, and printing	-	22,560	7,447	30,007
Professional fees and contract labor	-	122,014	8,740	130,754
Fundraising events			31,165	31,165
	\$ 10,501,729	\$ 1,500,646	\$ 185,809	\$ 12,188,184

# THE ALLIANCE FOR THE CHESAPEAKE BAY, INC. STATEMENTS OF CASH FLOWS

For the years ended December 31, 2024 and 2023

	2024		 2023
Cash flows from operating activities:			
Change in net assets	\$	474,352	\$ 836,577
Adjustments to reconcile change in net assets to			
net cash (used in) provided by operating activities:			
Realized loss on investments		-	23
Unrealized gain on investments		(9,692)	(21,168)
Amortization of Right of Use asset		115,616	124,456
Changes in assets and liabilities:			
Decrease (increase) in:			
Grants receivable		(1,061,680)	241,620
Prepaid expenses		(3,155)	(22,061)
(Decrease) increase in:			
Accounts payable		1,051,116	(311,131)
Accrued expenses		51,416	2,781
Lease liability		(115,864)	(116,907)
Deferred revenue		2,628,264	 1,303,939
Net cash provided by operating activities		3,130,373	2,038,129
Cash flows from investing activities:			
Proceeds from sale of investments		779,786	77,581
Purchases of investments		(818,577)	 (87,450)
Net cash used in investing activities		(38,791)	 (9,869)
Cash flows from financing activities			
Proceeds from line of credit		-	500,000
Payments on line of credit			 (500,000)
Net cash provided by financing activities		<u>-</u>	 
Net increase in cash		3,091,582	2,028,260
Cash and restricted cash, beginning of year		2,461,927	433,667
Cash and restricted cash, end of year	\$	5,553,509	\$ 2,461,927
Supplementary information:			
Interest paid	\$	-	\$ 7,017
Taxes paid	\$		\$ _

#### Note 1. ORGANIZATION AND PURPOSE

The Alliance for the Chesapeake Bay, Inc. (the Organization) was incorporated in Maryland in August 1973 and was formed to serve as a neutral forum where Bay-related issues may be analyzed and considered, for the purpose of providing its membership, responsible officials, and the public with a basis for making informed decisions concerning the management of the resources of the Chesapeake Bay. The Alliance for the Chesapeake Bay, Inc. is a nonstock, not-for-profit entity.

The Organization's mission statement states:

"The Alliance brings together communities, companies, and conservationists to improve our lands and waters."

Founded in 1971, The Alliance for the Chesapeake Bay, Inc. is funded by individuals, businesses, governments, and private foundations. The Organization maintains offices in Annapolis, Maryland, Richmond, Virginia, Lancaster, Pennsylvania, and the District of Columbia.

# Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# Basis of Accounting

The Organization maintains its financial records and prepares its financial statements on the accrual basis of accounting. Therefore, revenues and related assets are recognized when earned, and expenses and related liabilities are recognized when the obligations are incurred.

# Basis of Presentation

The Organization follows the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2016-14 — *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* This provision requires the Organization to classify net assets into two categories according to donor-imposed restrictions: net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions – Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Organization's management and Board of Directors.

Net assets with donor restrictions – Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

#### Cash

The Organization considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. At December 31, 2024, the Organization held \$5,303,509 in excess of federally insured limits.

The following is a reconciliation to total cash, cash equivalents, and restricted cash reported within the Statement of Financial Position that sum to the total of the same such amounts shown on the Statement of Cash Flows at December 31:

2024

2022

	 2024	2023
Cash	\$ 822,319	\$ 1,275,830
Cash, contractually restricted	 4,731,190	1,186,097
Total cash and restricted cash shown in		
the Statements of Cash Flows	\$ 5,553,509	\$ 2,461,927
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# Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

# **Income Taxes**

The Organization is a not-for-profit entity and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, contributions to the Organization are tax deductible under Section 170 of the Internal Revenue Code.

The Organization adopted the recommendations of the Financial Accounting Standards Board (FASB) in its Accounting Standards Codification (ASC) for Accounting of Uncertainty in Income Taxes without any material effect to the financial statements. These recommendations clarify the accounting for uncertainty in income taxes by prescribing the recognition threshold a tax position is required to meet before being recognized in the financial statements. They also provide guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

Income tax benefits are recognized for income tax positions taken or expected to be taken in a tax return, only when it is determined that the income tax position will more-likely-than-not be sustained upon examination by taxing authorities. The Organization has analyzed tax positions taken for filing with the Internal Revenue Service and all state jurisdictions where it operates. The Organization believes that income tax filing positions will be sustained upon examination and does not anticipate any adjustments that would result in a material adverse effect on the Organization's financial condition, results of operations or cash flows. Accordingly, the Organization has not recorded any reserves, or related accruals for interest and penalties for uncertain income tax positions at December 31, 2024 and 2023. With few exceptions, the Organization's tax returns remain open for three years for federal and state examination.

# **Donated Services and Goods**

As required by FASB ASC 958-605-25, *Accounting for Contributions Received and Contributions Made*, donated services include assistance which creates or enhances non-financial assets or requires specialized skills provided by individuals possessing those skills. Those services would typically need to be purchased if not donated and are recorded by the Organization at their fair value in the period such services are delivered.

# **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

# Grants Receivable

Grants receivable at December 31, 2024 and 2023 consist mainly of grants and contracts earned, but not yet received. No allowance for uncollectible accounts has been recorded at December 31, 2024 and 2023, due to any potential uncollectible amounts determined by management as immaterial.

# **Functional Expenses**

The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of Allocation
Salaries and benefits	Time and effort
Office supplies, postage,	
and printing	Time and effort
Travel	Time and effort
Other	Time and effort

# Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

# Revenue Recognition

The Organization follows the Financial Accounting Standards Board's Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers (Topic 606) and ASU 2018-08, Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made. These updates require revenue recognition to depict the transfer of promised goods or services to customers in an amount that reflects the consideration a company expects to receive in exchange for those goods or services and provide guidance in evaluating whether transactions should be accounted for as contributions or exchanges, respectively. In addition, update ASU 2018-08 introduces the concept of barriers in providing additional guidance on identifying conditions that would preclude the recognition of a contribution as revenue.

The Organization recognizes revenue from grants as work progresses on the related project. The performance obligations are, generally, performed prior to the Organization receiving the funds from related grants; therefore, revenue is recognized in the year in which the work is performed. Revenue received which relates to subsequent years is recorded as deferred revenue in the Statement of Financial Position.

The Organization recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give—that is, those with a measurable performance or other barrier and a right of return—are not recognized until the conditions on which they depend have been met.

Contributions are considered to be without donor restrictions unless specifically restricted by the donor. Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished), net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statement of Activities. Revenue received with donor restrictions that are met in the same reporting period is reported as support without donor restrictions and increases net assets without donor restrictions.

Contributions receivable are reported in the Statement of Financial Position at the outstanding contribution balance adjusted for any write-offs and an allowance for potentially uncollectible contributions. The Organization had no contributions receivable for the years ended December 31, 2024 and 2023.

Contributions of assets other than cash are recorded at their estimated fair value at the date of gift. Contributions to be received after one year are discounted at an adjusted risk-free rate of return. Amortization of the discount is recorded as additional contribution revenue and used in accordance with donor-imposed restrictions, if any, on the contributions.

Contributions of cash restricted for the acquisition of long-lived assets are reported as restricted support that increases net assets with donor restrictions. The restrictions are released when the long-lived assets are acquired or placed in service by the Organization. Contributions of property and equipment are recorded as revenue without donor restrictions unless donor stipulations specify how the assets are to be used.

# Recently Adopted Accounting Pronouncements

The Organization adopted FASB Accounting Standards Update (ASU) No. 2020-07, Not-for-Profit Entities (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. The new guidance requires nonprofit entities to present contributed nonfinancial assets as a separate line item in the Statement of Activities, apart from contributions of cash or other financial assets.

# Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

# Recently Adopted Accounting Pronouncements (continued)

The standard also increases the disclosure requirements around contributed nonfinancial assets, including disaggregating by category the types of contributed nonfinancial assets a nonprofit entity has received. The Organization has no contributed nonfinancial assets for the years ending December 31, 2024 and 2023.

The Organization adopted FASB ASU 2016-13 Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments (ASC 326). This standard sets forth a current expected credit loss model ("CECL"), which requires the measurement of credit losses for most financial assets and certain other instruments that are not measured at fair value through net income.

Under this model, an entity recognizes an allowance for expected credit losses based on historical experience, current conditions, and forecasted information rather than the previous methodology of delaying recognition of credit losses until it is probable a loss has been incurred.

# Subsequent Events

The Organization has evaluated events and transactions for potential recognition or disclosure through August 20, 2025, the date the financial statements were available to be issued.

# Note 3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets as of the statement of financial position date, reduced by the amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position date.

	2024	2023
Financial assets available at year end		
Cash	\$ 822,319	\$ 1,275,830
Investments	461,528	413,045
Grants receivable	4,259,350	3,197,670
Total financial assets	 5,543,197	4,886,545
Less amounts not available to be used within one year		
Endowment	25,000	-
Quasi-endowment	421,513	398,865
Net assets with donor restrictions	2,573,844	2,275,977
Financial assets available for general use	\$ 2,522,840	\$ 2,211,703

The financial assets available for general use cover approximately three months of expenses. The majority of the Organization's expenses are program expenses reimbursed through restricted grants.

# Note 4. FAIR VALUE AND INVESTMENTS

The Organization follows the recommendations of FASB in its ASC for Fair Value Measurements for certain financial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis. These recommendations define fair value, establish a framework for measuring fair value, and expand financial statement disclosures about fair value measurements.

Fair value is defined as the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability.

The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity.

# Note 4. FAIR VALUE AND INVESTMENTS (continued)

In addition to defining fair value, these recommendations expand the disclosure requirements around fair value and establish a fair value hierarchy for valuation inputs. The hierarchy prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels, which is determined by the lowest level input that is significant to the fair value measurement in its entirety.

#### These levels are:

Level 1 – inputs are based upon unadjusted quoted prices for identical instruments traded in active markets.

Level 2 – inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The Organization uses quoted prices in active markets for identical assets or liabilities to determine fair value. This pricing methodology applies to all Level 1 investments. Level 2 investments are quoted based on similar instruments and include money market funds. Level 3 values are based on broker price quotation using valuation models and assumptions.

Assets measured at fair value on a recurring basis at December 31, 2024 are as follows:

	Level 1	Level 2		Level 3	<u>Total</u>
Money market funds	\$ 47,261	\$	-	\$ -	\$ 47,261
Exchange traded funds	414,267		-	-	414,267
Total	\$ 461,528	\$	-	\$ -	\$ 461,528

Assets measured at fair value on a recurring basis at December 31, 2023 are as follows:

	Level 1	Level 2		Level 3	<u>Total</u>
Money market funds	\$ 73,467	\$	-	\$ -	\$ 73,467
Common equity	12,221		-	-	12,221
Exchange traded funds	327,357		-	-	327,357
Total	\$ 413,045	\$	-	\$ -	\$ 413,045

Net investment gain for the years ended December 31, 2024 and 2023 is as follows:

	<u>2024</u>	2023
Interest and dividend income	\$ 16,104	\$ 10,463
Investment fees	(2,258)	(2,324)
Realized loss	-	(23)
Unrealized gain	9,692	21,168
Gain from investments	 23,538	 29,284
Interest from money market		
treated as cash equivalent	70,402	34,287
Total, net investment gain	\$ 93,940	\$ 63,571

#### Note 5. PROPERTY AND EQUIPMENT

Property and equipment is stated at cost. The Organization chooses to capitalize fixed asset additions of \$10,000 and greater. Depreciation is provided on the straight-line method over the estimated useful life of the asset. Office equipment is depreciated over a useful life of 5 years. There was no depreciation expense recorded in 2024 or 2023 as all assets have been disposed of during the year ended December 31, 2024 and was fully depreciated at the year ended December 31, 2023.

# Note 6. **DEFERRED REVENUE**

The following table provides information about significant changes in the contract liabilities for the year ended December 31, 2024:

Deferred revenue at December 31, 2022	\$ 829,022
Revenue recognized that was included in deferred	
revenue at the beginning of the year	(829,022)
Increase in deferred revenue due to cash and	
contracts received during the year	2,132,961
Deferred revenue at December 31, 2023	 2,132,961
Revenue recognized that was included in deferred	
revenue at the beginning of the year	(2,132,961)
Increase in deferred revenue due to cash and	
contracts received during the year	4,761,225
Deferred revenue at December 31, 2024	\$ 4,761,225

#### Note 7. LINE OF CREDIT

The Organization has a line of credit agreement with a bank for an amount up to \$900,000. This line of credit is renewable each year. As of December 31, 2024 and 2023, there was no balance on the line of credit. There was a no draw in the year ended December 31, 2024. The line of credit is secured by all personal property of the Organization and is payable on demand. Interest is due monthly at the secured overnight financing rate plus three percent.

The interest rate was 8.09% as of December 31, 2024. There was no interest expense for the year ended December 31, 2024 and interest expense for the year ended December 31, 2023 was \$7,017, respectively.

#### Note 8. DESIGNATION OF NET ASSETS WITHOUT DONOR RESTRICTIONS

The Board of Directors of the Organization has designated amounts of net assets without donor restriction, which are set aside for specific programs (See Note 14 for detail).

The following shows designated net asset without donor restrictions activity for the year ended December 31, 2024:

Designated net assets without	
donor restriction at December 31, 2022	\$ 370,417
Board approved designations	-
Investment income, net	28,448
Releases from designation	-
Designated net assets without	
donor restriction at December 31, 2023	398,865
Board approved designations	-
Investment gain, net	22,648
Releases from designation	 
Designated net assets without	
donor restriction at December 31, 2024	\$ 421,513

#### Note 9. **NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions at December 31, 2024 and 2023 are available for the following purposes:

Various federal, state, and private agency programs	\$ 2024 2,573,844	\$ 2023 2,275,977
Endowment	25,000	-
	\$ 2,598,844	\$ 2,275,977

# Note 10. NET ASSETS RELEASED FROM RESTRICTIONS

During the years ended December 31, 2024 and 2023, net assets were released from donor/grantor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors/grantors.

Purpose restrictions accomplished:

	 2024	 2023
Various expenses related to performance of federal,		
State, and private agency programs	\$ 15,183,620	\$ 11,766,340

#### Note 11. CONCENTRATION OF REVENUES

During the years ended December 31, 2024 and 2023, the Organization recognized revenues from United States Environmental Protection Agency of approximately \$10.3 and \$7.4 million, respectively, for program services performed. This represents 64% and 56% of all revenues recognized by the Organization as a whole in 2024 and 2023, respectively.

The Organization receives grants from various agencies of the U.S. Government. Such grants are subject to audit under the provisions of Uniform Guidance. The ultimate determination of amounts received under the U.S. Government grants is based upon the allowance of costs reported to and accepted by the U.S. Government.

Audits in accordance with Uniform Guidance have been completed for the Organization for all required years through 2024. Until such audits have been accepted by the U.S. Government, there exists a contingency to refund any amount received in excess of allowable costs. Management is of the opinion that no additional material liability will result from such audits.

# Note 12. RETIREMENT PLAN

The Organization has a 403(b)(7) retirement plan whereby eligible employees can contribute to his or her own custodial account, through salary reduction, with certain limitations, as outlined in the Plan document. The plan also includes an employer match of 4% of employee deferred wages after one year of service. The match expense was \$136,312 and \$117,826 for the year ended December 31, 2024 and 2023, respectively.

# Note 13. OPERATING LEASES

The Organization leases office space in Annapolis, MD, Lancaster, PA, Richmond, VA, and Washington, D.C.

The rate for the Annapolis, MD office is \$4,997 per month and increases 2.5% annually. This lease was consummated in December of 2022 and expires February 1, 2028. The rate for the Richmond, VA office is \$3,330 per month and increases 3.0% annually. This lease was consummated in February of 2020 and expires January 31, 2027.

# Note 13. OPERATING LEASES (continued)

The Organization's leases for office space in Washington, D.C. and Lancaster, PA are on a year-to-year and month-to-month basis, respectively.

Lease expense was \$120,416 and \$130,849 for the years ended December 31, 2024 and 2023, respectively.

Below are the Organization's costs recognized in the Statement of Activities for the year December 31, 2024, as well as additional qualitative information relating to its leases.

Operating lease cost	\$ 120,416
Operating cash flows from operating leases	\$ 120,664
Weight-average remaining lease term (years) – operating leases	2.84
Weighted-average discount rate – operating leases	1.37%

Future minimum lease payments are as follows:

2025	\$ 108,935
2026	111,887
2027	70,272
2028 and beyond	 5,653
Total lease payments	296,747
Less imputed interest	5,139
Total lease liability	\$ 291,608

# Note 14. **ENDOWMENT FUNDS**

The Organization has established a Board-designated quasi-endowment to support general operations and special programs through annual distributions funded by income earned on the investments. At the Board's discretion, the principal balance of the quasi-endowment may be accessed by the Organization to support urgent needs that cannot be funded through alternate means. This quasi-endowment is a result of an internal designation and not restrictions placed by donors. Accordingly, income earned on investments related to the quasi-endowment is not restricted and is included in income without donor restrictions.

The Organization has established an endowment to support general operations and special programs through annual distributions funded by income earned on the investments. Funds held in the endowment are designated for restriction by donors. Accordingly, income earned on investments related to the endowment are restricted and are included in income with donor restrictions.

#### Interpretation of Relevant Law

The Organization classifies as perpetually restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts donated to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in purpose restricted net assets is classified as time restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA (Uniform Prudent Management of Institutional Funds Act).

# Note 14. ENDOWMENT FUNDS (continued)

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Organization and the donor-restricted endowment fund
- 3) General endowment conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the Organization
- 7) The investment policies of the Organization.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that current law requires the Organization to retain for a fund of perpetual duration.

In accordance with accounting principles generally accepted in the United States of America, deficiencies of this nature are reported in net assets with restrictions. Such deficiencies may result from unfavorable market fluctuations. There is no such deficiency as of December 31, 2024.

#### **Investment Policies**

The objectives of the investment policy are to invest the funds held in the quasi-endowment and endowment in high quality, diversified and liquid assets with an emphasis on capital preservation and growth over the long-term. The intent of investment policy is to have a moderate risk profile, though it is understood that there can be considerable volatility in the shorter term. Funds are to be invested in a diverse manner across industries while considering companies and funds that have stated environmental, social and governance policies that generally align with the mission of the Alliance. However, this is a directional but not exclusionary guideline. The Organization would like to match their mission with their investments as much as possible without sacrificing return or increasing volatility.

The Finance Committee of the Board will assist the Organization's senior staff in providing oversight of the endowment funds. The Finance Committee will report to the Board on the status of investments and any proposed changes to the investment policy. Additionally, the Organization will engage an external Investment Advisor and Investment Custodian to manage the funds in accordance the Organization's fund objectives.

#### Policy for the Appropriation of Endowment Assets for Expenditure

The endowment fund is intended to exist in perpetuity and that any distributions from the fund will be at the discretion of the Board of Directors. The amount of annual distributions will follow a formula described within the policy to provide 5% of the endowment balance on an annual basis for projects determined by the Alliance senior staff. As of December 31, 2024, no distributions have been made.

Endowment net asset composition by Type of Fund as of December 31, 2024:

	Without donor restrictions		With donor Restrictions	
Board-designated endowment funds	\$	400,000	\$	_
Donor restricted Endowment funds Accumulated investment		-		25,000
gains		21,513		-
Total funds	\$	421,513	\$	25,000
gains	\$		\$	25,0

# Note 14. ENDOWMENT FUNDS (continued)

Endowment net asset composition by Type of Fund as of December 31, 2023:

	Without donor restrictions		
Board-designated endowment funds Accumulated investment	\$ 400,000		
losses	 (1,135)		
Total funds	\$ 398,865		

The Organization had the following changes in endowment net assets for the year ended December 31, 2023 and 2024:

	Without donor restrictions			With donor Restrictions	
Endowment net assets,	Φ	070 447	Ф		
December 31, 2022	\$	370,417	\$	-	
Investment gain, net		28,448		-	
Contributions		-		-	
Appropriation of endowment					
for expenditure					
Endowment net assets,				_	
December 31, 2023		398,865		-	
Investment gain, net		22,648		-	
Contributions		-		25,000	
Appropriation of endowment					
for expenditure				_	
Endowment net assets,					
December 31, 2024	\$	421,513	\$	25,000	